

GENERAL SUMMARY

The 2004 capital project expenditures decrease \$1.2 million from the 2003 Adopted Budget to \$28.3 million. These decreases are identified by functional area below. Revenues decrease \$2.0 million including. This includes the elimination of State Mandate relief of \$1.31 million and a reduction of the personal property exemption for computers of \$500,000. State transportation aids are at \$750,000, an increase of \$150,000 from the prior budget. State shared revenue of \$355,000 is budgeted in capital for the first time. This shifts the risk of future State reductions of this revenue from the operating budget to the capital budget where reductions can be more easily made. County Highway Improvement revenue is reduced \$450,000. One-time donations of almost \$700,000 for the Retzer Nature Center are also part of the reduction. A grant of \$120,000 is anticipated for a campus security project, while a Child Support grant is not continued. State funding SACWIS revenues of \$75,000 is also anticipated for a Human Services automation project. Municipal/developer contributions of almost \$475,000 are partially offset with the lost of last year's one-time revenue \$276,000. Municipal revenue for the Communication Center includes an increase of almost \$100,000 as payments for bridge loans made in 2003.

Use of fund balances is increased by \$677,000 in the 2004 capital budget. Jail assessment fee revenues from prior years is increased by \$2.5 million to \$3.6 million. Federal prisoner revenue from prior years is also increased \$560,000 to \$770,570. Reductions include \$1.975 million of general fund balance from municipal loans for the local cost share of infrastructure costs of the communications center and a reduction of almost \$825,000 of Capital Project Fund Balance. Continued use of proprietary fund balances for specific projects in 2004 include \$500,000 of End User Technology fund balance, \$250,000 of Collections fund balance and \$45,000 of Radio Services fund balance. Human Services fund balance of \$650,000 will fund automation efforts in the Department.

Borrowed funds are budgeted at \$14 million, an increase of \$500,000 from the 2003 adopted level of \$13.5 million. Borrowing is reduced from the previous approved 2004 plan year of \$16.0 million, reflecting in part, the shift of some expenditures for the Justice facility to 2005. Investment income is budgeted at \$700,000, a decrease of \$55,000. Tax levy funding decreases \$396,000 for the Capital budget in 2004.

OPERATING IMPACTS**JUSTICE AND PUBLIC SAFETY**

Funding of Justice and Public Safety functional area capital projects decreases \$3.7 million, primarily due to cash flow adjustments in the three-year Justice Facility Jail expansion project. The project began construction in 2003 with \$8.34 million. Funding of \$10 million is provided in 2004 and \$11.8 million is planned for 2005. The first phase of the expansion is expected to open in mid 2005 and will provide an additional 278 beds. Preliminary operating impacts are estimated in a range from \$2.5 to \$3.0 million minimally offset with a reduction for out of County placement and prisoner transport costs once new jail beds are available. A second phase of the expansion will begin in 2007 to demolish the existing main jail and construct a new secure courts building.

2004 funding of \$554,000 will complete the \$6.7 million Communications Center, expected to open in the second quarter of 2004. Partial first year operating costs are estimated to be \$2.2 million with total annual operating costs projected at \$3.6 million.

Security issues at the Courthouse and Administration Center will continue in a second phase of a project to complete a County Building Security Improvement Plan. Technology projects in the Justice and Law Enforcement area include the completion of the Law Records Management System in conjunction with the Communications Center software. Annual software maintenance costs are estimated at \$72,000.

HEALTH AND HUMAN SERVICES

2004 funding of \$725,000 will complete a project to automate the Department's case management system including the A/R billing, integration of a package solution with the business environment, completion of the HIPAA compliance requirements, replace the client funds management system and address State SACWIS integration. Annual software maintenance fees are estimated at \$97,000.

PARKS, ENVIRONMENT, EDUCATION AND LAND USE

Projects in this functional area total \$400,000, a decrease of \$1.5 million from the 2003 budget which included \$1.2 million for a Retzer Nature Center expansion. The Parks pavement management plan continues with the \$400,000 funding level to allow cost effective planned replacement of pavement prior to needing excessive costly repairs.

PUBLIC WORKS

Project expenditures in the Public Works functional area total \$14.6 million, an increase of almost \$3.7 million from the prior year budget. Highway construction funding increases \$4.4 million as planned. A major project for \$5.1 million will complete the first phase of the reconstruction of Highway L (Janesville Road). Facilities at UW-Waukesha include a planned decrease of almost \$900,000 with the completion of the Southview renovation for \$1.4 million in 2003. There are no Airport capital expenditures in the 2004 budget, a decrease of \$200,000 from 2003.

The 2004 capital budget for roadways continues priorities established in six categories and includes projects in all categories to provide a balanced plan. Projects and funding priorities are identified below.

Bridges	The culvert replacement program continues with an annual appropriation of \$100,000 as well as local bridge aid with an annual appropriation of \$150,000. Funding of \$96,000 will complete a project to eliminate a weight-restricted bridge on CTH E. The Engineering division continues to work to maintain an average sufficiency index ratings of 80 for all county bridges.
Spot Improvements	This area includes three projects with costs of \$1.1 million to address intersection improvements including traffic signals and turn lanes to improve safety and reduce traffic delays. Annual operating costs for a signalized intersection are estimated at \$5,000 each or a total of \$15,000. A project at intersection of CTH T (Grandview Road) and CTH SS for \$259,000 will coordinate three signals within 1,750 feet which will increase driver progression along the roadway, reduce congestion and reduce auto emissions. Another project will address the highest accident severity intersection at CTH K (Lisbon Road) and CTH V.
Repaving	A funding level of \$2.09 million is proposed for repaving. Since 1998, the County has used a pavement management program. The repavement program goal is to achieve an average Pavement Condition Index (PCI) rating of 70 with less than 10% under a PCI of 40. Since 1998, the average PCI rating has improved from 60.6 in 1998 to a current 73.6 for 2003.
Rehabilitation	One rehab project, 4.35 miles in length on CTH O (Moorland Road) from CTH I (Oakdale Road) to STH 59 receives design funding in 2004 of \$400,000 with \$5.3 million in construction costs in 2006-2007. The project will to address pavement conditions, add a third driving lane, update traffic signals and address the condition of the storm sewer system.

Priority Corridors	Two projects address major through routes in the County including CTH L (Janesville road in parts of New Berlin and Muskego) and CTH Y (Racine in the City of New Berlin) for total 2004 funding of \$5.7 million. This includes \$5.1 million of construction funding to reconstruct 2.3 miles of CTH L to a multi-lane section. A second project to reconstruct 1.3 miles of CTH Y (Racine Ave), begins in 2004 with design costs of \$595,000. Projected average maintenance costs per lane mile for 2004 are estimated at approximately \$5,421.
Jurisdictional Plan	Three projects in 2004 will involve jurisdictional transfers. With the transfer of CTH P (Savage Road) to the Town of Oconomowoc, a County funded project will address pavement conditions and substandard design features including drainage and narrow shoulders with construction funding of \$2.1 million in 2004. Another \$1,065 million in construction funding will allow for reconstruction of 2.0 miles of CTH J (Pewaukee Road) to a multi-lane section as part of an agreement for the road to become a State Trunk Highway. The project also utilizes almost \$9.5 million in Federal funding and municipal revenue. A third project involves a County cost share of \$100,000 for rebuilding a portion of CTH C and the transfer of the roadway to the City of Delafield.

Buildings

Projects at the UW-Waukesha campus include design funds of \$225,000 for renovation of a lecture hall and labs at Northview Hall to accommodate new learning technologies and pedagogy. Operational costs are funded by the State University System along with movable equipment requirements. Construction funds of \$420,000 are also included for a safety improvement project to replace transfer switches and cabling which has become obsolete.

At the County Northview grounds, additional funds totaling \$665,000 are included to complete demolition of two abandoned buildings. Utilities savings are projected at \$30,000 for natural gas as a result. Following a project at the Human Services Center to configure all remote thermostats and other control systems, a project to replace a number of air handling units for \$219,000 in 2004 will maximize the energy saving potential of the new system and provide an improved interior environment for staff.

The second year of a three year phased implementation includes \$55,000 in 2004 for a computerized maintenance management system in the Public Works building maintenance division. The system will provide a manageable means of scheduling, performing, and reporting preventative and predictive maintenance along with asset tracking. The system is expected to extend equipment life through proper scheduling of preventive maintenance and support decisions regarding equipment replacement through the evaluation of maintenance cost data.

Airport

No projects in this area for 2004 Budget.

GENERAL ADMINISTRATION

The County's investment in its technology infrastructure continues in 2004 with a new project for \$150,000 to expand the CITRIX server environment to include a majority of applications that are currently supported by desktop PC infrastructure. The project is expected to provide technology cost savings due to a transition to a lower cost terminal server device, avoidance of PC upgrades requiring processor speeds, lower personnel support costs, increased portability while enhancing security. These net savings in End User Technology Fund charges are projected at \$75,000 starting in 2006. An Oracle infrastructure upgrade for \$355,000 will reduce licensing costs, enhance processing capacity and convert a number of County applications to web enabled applications. On-going annual maintenance fees for the database are projected at \$56,000, representing a \$38,000 per year savings.

The collection system upgrade project for \$250,000 supports the County's planned migration away from the universe database enabling the de-support of that environment by Information System Staff at a cost

savings estimated at \$75,000 per year. Staff will benefit from enhanced functionality and increased productivity associated with a faster machine.

A multi-year effort to add and expand imaging applications throughout the County continues in 2004 at \$200,000. The project will enhance integration with existing County systems to provide consistent retention scheduling regardless of media type. Annual hardware and software maintenance cost increases will be identified as Department projects are implemented.

Funding of \$125,000 in 2004 will complete the replacement of the current Tax Records and Listing system with a vendor package operating on one of the County standard databases to allow the data to be retrieved with county data warehouse and report writing tools. This will allow information sharing across all county departments as well as make the information more readily and easily accessible to all county residents. The project will also allow the county to eliminate the only remaining mainframe based system, reducing the County's reliance on third party support of that system and the hardware maintenance. New system maintenance costs are estimated at \$85,000 annually.

COUNTY WIDE PROJECTS

Third year funding of \$350,000 continues the extension of fiber cable to complete the loop from the new Communication Center back to the Courthouse Complex. This will prevent the suspension of fiber support from the computer room, located at the County Courthouse, to the Communication Center, in the event of any attempt to cut the fiber either intentionally or accidentally. The project also includes a second Storage Area Network (SAN) environment that would provide Business Continuity of all county data. Appropriations for this project are funded from End User Technology fund balance generated in part from past charge backs to departments.

HIPAA Security requirements are addressed in a new project with first year funding of \$50,000 to identify infrastructure modifications including database analysis, redeployment of data locations, new server software and data isolation.

Another new project with first year funding of \$300,000 will provide the County with an enterprise-wide cashiering solution expected to provide "back office" functionality which would automatically update diverse "stand alone" Accounts Receivable systems and interface with the County's central financial system. This includes electronic recording of real estate documents recently allowed with recent changes in federal and state laws. The project will accommodate e-Commerce, improve processing efficiencies, standardize cash handling and allow for better management of County funds. Licensing fees for additional users are projected at \$5,000 to be allocated by user areas along with estimated annual maintenance fees at a cost of \$750 annually.
